

CRAFT BREW ALLIANCE, INC. (BREW)

10-Q

Quarterly report pursuant to sections 13 or 15(d)

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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For The Quarterly Period Ended June 30, 2012

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number 0-26542

CRAFT BREW ALLIANCE, INC.

(Exact name of registrant as specified in its charter)

Washington

(State or other jurisdiction of incorporation or organization)

91-1141254

(I.R.S. Employer Identification No.)

929 North Russell Street

Portland, Oregon 97227

(Address of principal executive offices)

(503) 331-7270

(Registrant's telephone number, including Area Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company (See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act). Check one:

Large Accelerated Filer

Non-accelerated Filer (Do not check if a smaller reporting company)

Accelerated Filer

Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The number of shares of the registrant's common stock outstanding as of August 3, 2012 was 18,869,606.

**CRAFT BREW ALLIANCE, INC.
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PART I - FINANCIAL INFORMATION

Item 1. Financial Statements

CRAFT BREW ALLIANCE, INC.
CONSOLIDATED BALANCE SHEETS
(Unaudited)
(Dollars in thousands, except per share amounts)

	<u>June 30,</u> <u>2012</u>	<u>December 31,</u> <u>2011</u>
Assets		
Current assets:		
Cash	\$ 5,435	\$ 795
Accounts receivable, net	11,294	13,326
Inventories	11,285	9,446
Deferred income tax asset, net	1,266	894
Other current assets	3,236	2,816
Total current assets	<u>32,516</u>	<u>27,277</u>
Property, equipment and leasehold improvements, net	102,218	100,725
Goodwill	12,917	12,917
Intangible and other assets, net	17,700	17,989
Total assets	<u>\$ 165,351</u>	<u>\$ 158,908</u>
Liabilities and Shareholders' Equity		
Current liabilities:		
Accounts payable	\$ 14,214	\$ 10,994
Accrued salaries, wages and payroll taxes	4,879	4,524
Refundable deposits	8,415	7,400
Other accrued expenses	990	1,436
Current portion of long-term debt and capital lease obligations	616	596
Total current liabilities	<u>29,114</u>	<u>24,950</u>
Long-term debt and capital lease obligations, net of current portion	12,820	13,188
Fair value of derivative financial instruments	405	572
Deferred income tax liability, net	16,346	15,210
Other liabilities	503	479
Total liabilities	<u>59,188</u>	<u>54,399</u>
Commitments and contingencies		
Common shareholders' equity:		
Common stock, \$0.005 par value. Authorized 50,000,000 shares; issued and outstanding 18,869,006 and 18,844,817	94	94
Additional paid-in capital	135,384	135,091
Accumulated other comprehensive loss	(252)	(356)
Accumulated deficit	(29,063)	(30,320)
Total common shareholders' equity	<u>106,163</u>	<u>104,509</u>
Total liabilities and common shareholders' equity	<u>\$ 165,351</u>	<u>\$ 158,908</u>

The accompanying notes are an integral part of these financial statements.

CRAFT BREW ALLIANCE, INC.
CONSOLIDATED STATEMENTS OF INCOME
(Unaudited)
(In thousands, except per share amounts)

	<u>Three Months Ended June 30,</u>		<u>Six Months Ended June 30,</u>	
	<u>2012</u>	<u>2011</u>	<u>2012</u>	<u>2011</u>
Sales	\$ 47,558	\$ 44,849	\$ 89,170	\$ 79,809
Less excise taxes	3,294	3,353	6,407	6,016
Net sales	44,264	41,496	82,763	73,793
Cost of sales	30,926	28,038	57,718	51,107
Gross profit	13,338	13,458	25,045	22,686
Selling, general and administrative expenses	12,222	10,670	22,595	19,959
Operating income	1,116	2,788	2,450	2,727
Income from equity method investment	-	335	-	691
Gain on sale of Fulton Street Brewery, LLC	-	10,398	-	10,398
Interest expense	(165)	(260)	(331)	(542)
Interest income and other, net	(11)	7	(6)	20
Income before income taxes	940	13,268	2,113	13,294
Income tax provision	381	5,108	856	5,118
Net income	<u>\$ 559</u>	<u>\$ 8,160</u>	<u>\$ 1,257</u>	<u>\$ 8,176</u>
Basic and diluted net income per share	<u>\$ 0.03</u>	<u>\$ 0.43</u>	<u>\$ 0.07</u>	<u>\$ 0.43</u>
Shares used in basic per share calculations	<u>18,857</u>	<u>18,829</u>	<u>18,851</u>	<u>18,824</u>
Shares used in diluted per share calculations	<u>18,931</u>	<u>18,945</u>	<u>18,921</u>	<u>18,936</u>

The accompanying notes are an integral part of these financial statements.

CRAFT BREW ALLIANCE, INC.
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(Unaudited)
(In thousands)

	<u>For the Three Months Ended June 30,</u>		<u>For the Six Months Ended June 30,</u>	
	<u>2012</u>	<u>2011</u>	<u>2012</u>	<u>2011</u>
Net income	\$ 559	\$ 8,160	\$ 1,257	\$ 8,176
Unrealized gains on derivative hedge transactions, net of tax	58	7	104	69
Comprehensive income	<u>\$ 617</u>	<u>\$ 8,167</u>	<u>\$ 1,361</u>	<u>\$ 8,245</u>

The accompanying notes are an integral part of these financial statements.

CRAFT BREW ALLIANCE, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)
(In thousands)

Six Months Ended June 30,
2012 **2011**

Cash flows from operating activities:

Net income	\$ 1,257	\$ 8,176
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	3,761	3,651
Income from equity method investment, net of distributions received	-	(691)
Gain on sale of Fulton Street Brewery, LLC	-	(10,398)
Deferred income taxes	701	4,166
Stock-based compensation	311	249
Other	(235)	(49)
Changes in operating assets and liabilities:		
Accounts receivable, net	1,614	(1,727)
Inventories	(1,454)	(1,111)
Other current assets	(420)	(72)
Other assets	-	(221)
Accounts payable and other accrued expenses	2,753	1,017
Accrued salaries, wages and payroll taxes	355	27
Refundable deposits	413	606
Net cash provided by operating activities	9,056	3,623

Cash flows from investing activities:

Expenditures for property, equipment and leasehold improvements	(4,578)	(3,694)
Proceeds from sale of property, equipment and leasehold improvements	37	49
Proceeds from the sale of Fulton Street Brewery, LLC	418	15,075
Net cash provided by (used in) investing activities	(4,123)	11,430

Cash flows from financing activities:

Principal payments on debt and capital lease obligations	(296)	(1,256)
Net borrowings under revolving line of credit	-	(7,500)
Proceeds from issuances of common stock	3	13
Net cash used in financing activities	(293)	(8,743)

Increase in cash 4,640 6,310

Cash:

Beginning of period	795	164
End of period	<u>\$ 5,435</u>	<u>\$ 6,474</u>

Supplemental disclosure of cash flow information:

Cash paid for interest	\$ 386	\$ 605
Cash paid for income taxes, net	453	211

The accompanying notes are an integral part of these financial statements.

CRAFT BREW ALLIANCE, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

Note 1. Basis of Presentation

General

The accompanying financial statements and related notes should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2011 (“2011 Annual Report”). These consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”). Accordingly, certain information and footnote disclosures normally included in consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted pursuant to such rules and regulations. These consolidated financial statements are unaudited but, in the opinion of management, reflect all material adjustments necessary to present fairly our consolidated financial position, results of operations and cash flows for the periods presented. All such adjustments were of a normal, recurring nature. The results of operations for such interim periods are not necessarily indicative of the results of operations for the full year.

Reclassifications

Certain immaterial amounts in the prior periods’ Consolidated Financial Statements have been reclassified to conform to the current period’s presentation.

Note 2. Recent Accounting Pronouncements

In June 2011, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) No. 2011-05, “Comprehensive Income: Presentation of Comprehensive Income.” This standard requires the presentation of comprehensive income, the components of net income and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but consecutive statements. The new standard also requires presentation of adjustments for items that are reclassified from other comprehensive income to net income in the statement where the components of net income and the components of other comprehensive income are presented. ASU No. 2011-05 was amended by ASU No. 2011-12, which defers the effective date for amendments to the presentation of reclassification of items out of accumulated other comprehensive income. To comply with the requirements of ASU No. 2011-05, we included Consolidated Statements of Comprehensive Income immediately following the Consolidated Statements of Operations. The adoption of ASU No. 2011-05 did not have any effect on our financial position, results of operations, or cash flows.

In May 2011, the FASB amended ASC 820, “Fair Value Measurements.” This amendment is intended to result in convergence between U.S. GAAP and International Financial Reporting Standards (“IFRS”) requirements for measurement of and disclosures about fair value. This guidance clarifies the application of existing fair value measurements and disclosures, and changes certain principles or requirements for fair value measurements and disclosures. The updated guidance is effective on a prospective basis for financial statements issued for interim and annual periods beginning after December 15, 2011. The adoption of this guidance effective January 1, 2012 did not have a material impact on our consolidated financial statements.

Note 3. Inventories

Inventories, except for pub food, beverages and supplies, are stated at the lower of standard cost or market. Pub food, beverages and supplies are stated at the lower of cost or market.

We regularly review our inventories for the presence of obsolete product attributed to age, seasonality and quality. If our review indicates a reduction in utility below the product’s carrying value, we reduce the product to a new cost basis. We record the cost of inventory for which we estimate we have more than a twelve-month supply as a component of Intangible and other assets on our Consolidated Balance Sheets.

Inventories consisted of the following (in thousands):

	June 30, 2012	December 31, 2011
Raw materials	\$ 2,670	\$ 2,778
Work in process	3,167	2,829
Finished goods	3,569	2,128
Packaging materials	759	558
Promotional merchandise	784	967
Pub food, beverages and supplies	336	186
	<u>\$ 11,285</u>	<u>\$ 9,446</u>

Work in process is beer held in fermentation tanks prior to the filtration and packaging process.

Note 4. Related Party Transactions

Note Payable

In connection with our merger with Kona Brewing Company in 2010 (the "KBC Merger"), we assumed an obligation for a promissory note payable ("Related Party Note") to a counterparty that was a significant KBC shareholder and remains a shareholder of Craft Brew Alliance, Inc. The Related Party Note is secured by the equipment comprising a photovoltaic cell generation system ("photovoltaic system") installed at our brewery located in Kailua-Kona, Hawaii. Accrued interest on the Related Party Note is due and payable monthly at a fixed interest rate of 4.75%, with monthly loan payments of \$16,129. Any unpaid principal balance and unpaid accrued interest under the Related Party Note will be due and payable on November 15, 2014. The balance on the Related Party Note was \$434,000 and \$519,000 as of June 30, 2012 and December 31, 2011, respectively.

Transactions with Anheuser-Busch, LLC ("A-B")

Transactions with A-B consisted of the following (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2012	2011	2012	2011
Gross sales to A-B	\$ 39,342	\$ 37,433	\$ 72,948	\$ 66,947
Margin fee paid to A-B, classified as a reduction of Sales	482	740	935	1,902
Sales to Fulton Street Brewery, LLC ("FSB"), through a contract brewing arrangement, classified in Sales ⁽¹⁾	1,107	1,017	2,485	1,293
Handling, inventory management, royalty and other fees paid to A-B, classified in Cost of sales	116	138	230	274
Amounts received from A-B for lost keg fees and forfeited deposits, included as a reduction of Property, equipment and leasehold improvements, net	28	107	32	120

- (1) We owned 42% of FSB prior to it becoming a wholly owned subsidiary of A-B in May 2011 and, accordingly, transactions with FSB are considered to be related party transactions in all periods.

Amounts due to or from A-B were as follows (in thousands):

	June 30, 2012	December 31, 2011
Amounts due from A-B related to beer sales pursuant to the A-B distributor agreement	\$ 6,608	\$ 8,310
Amounts due from FSB related to beer sales pursuant to a contract brewing arrangement	880	585
Refundable deposits due to A-B	(2,263)	(1,746)
Amounts due to A-B for services rendered	(1,991)	(2,482)
Net amount due from A-B	<u>\$ 3,234</u>	<u>\$ 4,667</u>

Operating Leases

We lease our headquarters office space, restaurant and storage facilities located in Portland, land and certain equipment from two limited liability companies, both of whose members include our current Board Chair and a nonexecutive officer. Lease payments to these lessors were as follows (in thousands):

Three Months Ended June 30,		Six Months Ended June 30,	
2012	2011	2012	2011
\$ 31	\$ 31	\$ 62	\$ 61

We hold lease and sublease obligations for certain office space and the land underlying the brewery and pub location in Kona, Hawaii, with a company whose owners include a shareholder who owns more than 5% of our common stock and a nonexecutive officer. The sublease contracts expire on various dates through 2020, with an extension at our option for two five-year periods. Lease payments to this lessor were as follows (in thousands):

Three Months Ended June 30,		Six Months Ended June 30,	
2012	2011	2012	2011
\$ 100	\$ 93	\$ 199	\$ 203

Note 5. Intangible and Other Assets

Intangible and other assets and the related accumulated amortization are as follows (in thousands):

	June 30, 2012	December 31, 2011
Trademarks and domain name	\$ 14,429	\$ 14,429
Recipes	700	700
Distributor agreements	2,200	2,200
Accumulated amortization	(587)	(513)
	1,613	1,687
Non-compete agreements	440	540
Accumulated amortization	(154)	(210)
	286	330
Favorable contracts	31	153
Accumulated amortization	(29)	(147)
	2	6
Other	280	280
Accumulated amortization	(229)	(223)
	51	57
	17,081	17,209
Promotional merchandise	619	780
	<u>\$ 17,700</u>	<u>\$ 17,989</u>

Amortization expense was as follows (in thousands):

Three Months Ended June 30,		Six Months Ended June 30,	
2012	2011	2012	2011
\$ 64	\$ 83	\$ 128	\$ 165

Note 6. Derivative Financial Instruments

Interest Rate Swap Contracts

Our risk management objectives are to ensure that business and financial exposures to risk that have been identified and measured are minimized using the most effective and efficient methods to reduce, transfer and, when possible, eliminate such exposures. Operating decisions contemplate associated risks and management strives to structure proposed transactions to avoid or reduce risk whenever possible.

We have assessed our vulnerability to certain business and financial risks, including interest rate risk associated with our variable-rate long-term debt. To mitigate this risk, we entered into a five-year interest rate swap contract with Bank of America, N.A. (“BofA”) with a total notional value of \$9.0 million as of June 30, 2012 to hedge the variability of interest payments associated with our variable-rate borrowings under our Term Loan with BofA. Through this swap agreement, we pay interest at a fixed rate of 4.48% and receive interest at a floating-rate of the one-month LIBOR, which was 0.24% at June 30, 2012. Since the interest rate swap hedges the variability of interest payments on variable rate debt with similar terms, it qualifies for cash flow hedge accounting treatment. As of June 30, 2012, unrealized net losses of \$252,000 were recorded in Accumulated other comprehensive loss (“OCI”) as a result of this hedge. The effective portion of the gain or loss on the derivative is reclassified into interest expense in the same period during which we record interest expense associated with the Term Loan. There was no hedge ineffectiveness recognized during the three or six months ended June 30, 2012 or 2011.

The interest rate swap contract is secured by substantially all of our personal property and by the real properties located at 924 North Russell Street, Portland, Oregon and 14300 NE 145th Street, Woodinville, Washington (“collateral”).

The fair value of our derivative instrument is as follows (in thousands):

Fair Value of Liability Derivative		
	June 30, 2012	December 31, 2011
Fair value of derivative financial instrument	\$ 405	\$ 572

The effect of our interest rate swap contract that is accounted for as a derivative instrument on our Consolidated Statements of Income was as follows (in thousands):

Derivatives in Cash Flow Hedging Relationships	Amount of Gain Recognized in Accumulated OCI (Effective Portion)	Location of Loss Reclassified from Accumulated OCI into Income (Effective Portion)	Amount of Loss Reclassified from Accumulated OCI into Income (Effective Portion)
Three Months Ended June 30,			
2012	\$ 93	Interest expense	\$ 97
2011	\$ 11	Interest expense	\$ 101
Six Months Ended June 30,			
2012	\$ 167	Interest expense	\$ 193
2011	\$ 112	Interest expense	\$ 197

See also Note 7.

Note 7. Fair Value Measurements

Factors used in determining the fair value of our financial assets and liabilities are summarized into three broad categories:

- Level 1 – quoted prices in active markets for identical securities as of the reporting date;
- Level 2 – other significant directly or indirectly observable inputs, including quoted prices for similar securities, interest rates, prepayment speeds and credit risk; and
- Level 3 – significant inputs that are generally less observable than objective sources, including our own assumptions in determining fair value.

The factors or methodology used for valuing securities are not necessarily an indication of the risk associated with investing in those securities.

Following are the disclosures related to our financial liability that is recorded at fair value on a recurring basis (in thousands):

Fair Value at June 30, 2012	Level 1	Level 2	Level 3	Total
Derivative financial instrument	\$ -	\$ 405	\$ -	\$ 405
Fair Value at December 31, 2011				
Derivative financial instrument	\$ -	\$ 572	\$ -	\$ 572

There were no changes to our valuation techniques during the six months ended June 30, 2012 or 2011.

We believe the carrying amounts of cash, accounts receivable, accounts payable and other accrued expenses are a reasonable approximation of the fair value of those financial instruments because of the nature of the underlying transactions and the short-term maturities involved.

Note 8. Segment Results and Concentrations

Our Chief Operating Decision Maker monitors net sales and gross margins of our Beer Related operations and our Pubs operations. Beer Related operations include the brewing operations and related beer sales of our Widmer Brothers, Redhook and Kona beer brands, both domestically and internationally. Pubs operations include our pubs, some of which are located adjacent to our Beer Related operations, other merchandise sales and sales of our beers directly to customers. We do not track operating results beyond the gross margin level or our assets on a segment level.

Net sales, gross profit and gross margin by segment were as follows (dollars in thousands):

Three Months Ended June 30,

	Beer Related	Pubs	Total
2012			
Net sales	\$ 38,371	\$ 5,893	\$ 44,264
Gross profit	\$ 12,444	\$ 894	\$ 13,338
Gross margin	32.4%	15.2%	30.1%
2011			
Net sales	\$ 36,010	\$ 5,486	\$ 41,496
Gross profit	\$ 12,453	\$ 1,005	\$ 13,458
Gross margin	34.6%	18.3%	32.4%

Six Months Ended June 30,

	Beer Related	Pubs	Total
2012			
Net sales	\$ 71,484	\$ 11,279	\$ 82,763
Gross profit	\$ 23,358	\$ 1,687	\$ 25,045
Gross margin	32.7%	15.0%	30.3%
2011			
Net sales	\$ 63,321	\$ 10,472	\$ 73,793
Gross profit	\$ 20,944	\$ 1,742	\$ 22,686
Gross margin	33.1%	16.6%	30.7%

The segments use many of the same assets. For internal reporting purposes, we do not allocate assets by segment and, therefore, no asset by segment information is provided to our chief operating decision maker.

In preparing this financial information, certain expenses were allocated between the segments based on management estimates, while others were based on specific factors such as headcount. These factors can have a significant impact on the amount of gross profit for each segment. While we believe we have applied a reasonable methodology, assignment of other reasonable cost allocations to each segment could result in materially different segment gross profit.

Sales to wholesalers through the A-B distributor agreement were as follows as a percentage of sales:

Three Months Ended June 30,		Six Months Ended June 30,	
2012	2011	2012	2011
81.7%	81.8%	80.8%	81.5%

Receivables from A-B represented the following percentage of our accounts receivable balance:

June 30, 2012	December 31, 2011
58.5%	62.4%

Note 9. Significant Stock-Based Plan Activity and Stock-Based Compensation

Stock-Based Compensation Expense

Total stock-based compensation expense, recognized as a component of Selling, general and administrative expense on our Consolidated Statements of Income, was as follows (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2012	2011	2012	2011
Selling, general and administrative	\$ 177	\$ 210	\$ 311	\$ 249

At June 30, 2012, we had total unrecognized stock-based compensation expense of \$1.8 million, which will be recognized over the weighted average remaining vesting period of 3.4 years.

Note 10. Earnings Per Share

The following table reconciles shares used for basic and diluted earnings per share ("EPS") and provides certain other information (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2012	2011	2012	2011
Shares used for basic EPS	18,857	18,829	18,851	18,824
Dilutive effect of stock-based awards	74	116	70	112
Shares used for diluted EPS	<u>18,931</u>	<u>18,945</u>	<u>18,921</u>	<u>18,936</u>
Stock-based awards not included in diluted per share calculations as they would be anti-dilutive	<u>109</u>	<u>61</u>	<u>78</u>	<u>52</u>

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This quarterly report on Form 10-Q includes forward-looking statements. Generally, the words "believe," "expect," "intend," "estimate," "anticipate," "project," "will," "may," "plan" and similar expressions or their negatives identify forward-looking statements, which generally are not historical in nature. These statements are based upon assumptions and projections that we believe are reasonable, but are by their nature inherently uncertain. Many possible events or factors could affect the Company's future financial results and performance, and could cause actual results or performance to differ materially from those expressed, including those risks and uncertainties described in Part I, Item 1A. "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2011 ("2011 Annual Report"), and those described from time to time in our future reports filed with the Securities and Exchange Commission (the "SEC"). Caution should be taken not to place undue reliance on these forward-looking statements, which speak only as of the date of this quarterly report.

The following discussion and analysis should be read in conjunction with the Consolidated Financial Statements and Notes thereto included herein, as well as the audited Consolidated Financial Statements and Notes and Management's Discussion and Analysis of Financial Condition and Results of Operations contained in our 2011 Annual Report. The discussion and analysis includes period-to-period comparisons of our financial results. Although period-to-period comparisons may be helpful in understanding our financial results, we believe that they should not be relied upon as an accurate indicator of future performance.

Overview

Craft Brew Alliance is the union of three unique pioneering craft brewers:

- Redhook Ale Brewery founded by Gordon Bowker and Paul Shipman in 1981 in Seattle, Washington;
- Widmer Brothers Brewery founded by brothers Kurt and Rob Widmer in 1984 in Portland, Oregon; and
- Kona Brewing Co. founded by father and son team Cameron Healy and Spoon Khalsa in 1994 in Kona, Hawaii.

Since our formation, we have focused our business activities on satisfying consumers through the brewing, marketing and selling of high-quality craft beers in the United States. Today, as an independent craft brewer, we possess several distinct advantages, unique in the craft beer category. These advantages are rooted and leveraged through the combination of our innovative quality craft beers; the strength of our distinct, authentic brand portfolio; our seamless national distribution and national sales and marketing reach; our financial capabilities as a public company; our owned brew pubs; and our bi-coastal breweries.

We proudly brew our Widmer Brothers, Redhook and Kona beers in each of our three company-owned mainland production breweries that are located in Portsmouth, New Hampshire; Portland, Oregon, which is our largest brewery; and the Seattle suburb of Woodinville, Washington. Our brewery located in Kailua-Kona, Hawaii brews our Kona branded beers. We also own and operate a small manual style brewery, primarily used for small batch production and innovative brews, at the Rose Quarter in Portland, Oregon.

We sell our beers primarily to wholesalers via a Master Distributor Agreement (the "A-B Distributor Agreement") with Anheuser-Busch, LLC ("A-B"). Redhook and Widmer Brothers beers are distributed in all 50 states and Kona beers are distributed in 31 states. Separate from our A-B wholesalers, we maintain an independent sales and marketing organization complete with resources across the key functions of brand management, field marketing, field sales, and national retail sales.

We operate in two segments: Beer Related operations and Pubs. Beer Related operations include the brewing and sale of craft beers from our five breweries, both domestically and internationally. Pubs operations primarily include our five pubs, four of which are located adjacent to our Beer Related operations, other merchandise sales, and sales of our beers directly to customers.

New Brands and Packaging

Omission Beer is a new brand of craft beers specially crafted to remove gluten that includes two styles: Omission Lager and Omission Pale Ale. These beers are brewed with traditional beer ingredients, including malted barley, and have flavor profiles that consumers would expect from lagers and pale ales. Our proprietary brewing process, which allows us to reduce the gluten levels to well below the widely accepted international gluten-free standard of 20 parts per million for food and beverages, is unique to Omission Beer.

In March and April 2012, we began offering Kona Longboard Island Lager and Redhook Long Hammer IPA, respectively, in 12 oz. cans to our customers on a national basis. These new packages allow Kona Brewing and Redhook fans to enjoy our craft beers during more occasions – especially those where glass bottles typically are not the best option, such as on the beach, in the ballpark or at the pool.

Results of Operations

Following is a summary of our financial results:

Six Months Ended June 30,	Net Sales	Net Income	Number of Barrels Sold
2012	\$ 82.8 million	\$ 1.3 million	360,400
2011	\$ 73.8 million	\$ 8.2 million ⁽¹⁾	339,000

(1) Includes the one-time gain on sale of Fulton Street Brewery, LLC of \$6.5 million, net of tax.

The following table sets forth, for the periods indicated, certain information from our Consolidated Statements of Income expressed as a percentage of net sales⁽¹⁾:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2012	2011	2012	2011
Sales	107.4%	108.1%	107.7%	108.2%
Less excise tax	(7.4)	(8.1)	(7.7)	(8.2)
Net sales	100.0	100.0	100.0	100.0
Cost of sales	69.9	67.6	69.7	69.3
Gross profit	30.1	32.4	30.3	30.7
Selling, general and administrative expenses	27.6	25.7	27.3	27.0
Operating income	2.5	6.7	3.0	3.7
Income from equity method investment	-	0.8	-	0.9
Gain on sale of Fulton Street Brewery, LLC	-	25.1	-	14.1
Interest expense	(0.4)	(0.6)	(0.4)	(0.7)
Interest income and other, net	-	-	-	-
Income before income taxes	2.1	32.0	2.6	18.0
Income tax provision	0.9	12.3	1.0	6.9
Net income	1.3%	19.7%	1.5%	11.1%

(1) Percentages may not add due to rounding.

Segment Information

Net sales, gross profit and gross margin information by segment was as follows (dollars in thousands):

Three Months Ended June 30,

	Beer Related	Pubs	Total
2012			
Net sales	\$ 38,371	\$ 5,893	\$ 44,264
Gross profit	\$ 12,444	\$ 894	\$ 13,338
Gross margin	32.4%	15.2%	30.1%
2011			
Net sales	\$ 36,010	\$ 5,486	\$ 41,496
Gross profit	\$ 12,453	\$ 1,005	\$ 13,458
Gross margin	34.6%	18.3%	32.4%

Six Months Ended June 30,

	Beer Related	Pubs	Total
2012			
Net sales	\$ 71,484	\$ 11,279	\$ 82,763
Gross profit	\$ 23,358	\$ 1,687	\$ 25,045
Gross margin	32.7%	15.0%	30.3%
2011			
Net sales	\$ 63,321	\$ 10,472	\$ 73,793
Gross profit	\$ 20,944	\$ 1,742	\$ 22,686
Gross margin	33.1%	16.6%	30.7%

Sales by Category

The following tables set forth a comparison of sales by category (dollars in thousands):

Sales by Category	Three Months Ended June 30,		Dollar Change	% Change
	2012	2011		
A-B and A-B related	\$ 38,860	\$ 36,693	\$ 2,167	5.9%
Contract brewing and beer related ⁽¹⁾	2,805	2,670	135	5.1%
Excise taxes	(3,294)	(3,353)	59	(1.8)%
Net beer related sales	38,371	36,010	2,361	6.6%
Pubs ⁽²⁾	5,893	5,486	407	7.4%
Net sales	\$ 44,264	\$ 41,496	\$ 2,768	6.7%

Sales by Category	Six Months Ended June 30,		Dollar Change	% Change
	2012	2011		
A-B and A-B related	\$ 72,013	\$ 65,045	\$ 6,968	10.7%
Contract brewing and beer related ⁽¹⁾	5,878	4,292	1,586	37.0%
Excise taxes	(6,407)	(6,016)	(391)	6.5%
Net beer related sales	71,484	63,321	8,163	12.9%
Pubs ⁽²⁾	11,279	10,472	807	7.7%
Net sales	\$ 82,763	\$ 73,793	\$ 8,970	12.2%

(1) Beer related includes international beer sales.

(2) Pubs sales include sales of promotional merchandise and sales of beer directly to customers.

Shipments by Category

Shipments by category were as follows (in barrels):

Three Months Ended June 30,	2012 Shipments	2011 Shipments	Increase (Decrease)	% Change	Change in Depletions⁽¹⁾
A-B and A-B related	172,300	173,000	(700)	(0.4)%	3%
Contract brewing and beer related ⁽²⁾	15,300	15,000	300	2.0%	
Pubs	2,900	3,100	(200)	(6.5)%	
Total	190,500	191,100	(600)	(0.3)%	

Six Months Ended June 30,	2012 Shipments	2011 Shipments	Increase (Decrease)	% Change	Change in Depletions⁽¹⁾
A-B and A-B related	322,600	309,900	12,700	4.1%	5%
Contract brewing and beer related ⁽²⁾	32,500	23,600	8,900	37.7%	
Pubs	5,300	5,500	(200)	(3.6)%	
Total	360,400	339,000	21,400	6.3%	

- (1) Change in depletions reflects the year-over-year change in barrel volume sales of beer by wholesalers to retailers.
(2) Contract brewing and beer related includes international shipments of our beers.

The increases in sales to A-B and A-B related in the three and six-month periods ended June 30, 2012 compared to the same periods of 2011 were primarily due to higher selling prices for our beers, and a shift in product mix towards bottle and high-end product, both of which carry a higher price per unit. The increase in the six-month period was also due to an increase in volume. Gross sales in both periods were also favorably impacted by a decrease in the per barrel fee associated with sales to A-B as a result of an amendment to our A-B Distributor Agreement in 2011. Our savings from the May 2011 amendment to the A-B Distributor Agreement approximated \$0.3 million and \$1.2 million, respectively, for the three and six-month periods ended June 30, 2012. Increases in sales related to the amendment to the A-B Distributor Agreement in future periods may differ from these amounts due to the level, timing and geographic distribution of our shipments to A-B.

The increases in contract brewing and beer related sales in the three and six-month periods ended June 30, 2012 compared to the same periods of 2011 were due to increases in shipments under a three-year contract brewing arrangement with FSB, which began production in the first quarter of 2011.

Pubs sales increased in the three and six-month periods ended June 30, 2012 compared to the same periods of 2011, primarily due to increased guest counts and pricing in certain markets.

Excise taxes were relatively unchanged in the three-month period ended June 30, 2012 compared to the same period of 2011 as the volume of shipments was relatively unchanged. The increase in excise taxes in the six-month period ended June 30, 2012 compared to the same period of 2011 was due to higher shipments in the first quarter of 2012 compared to the same period of the prior year.

While the craft beer segment experienced growth in shipment volume in the three-month period ended June 30, 2012 compared to the same period in 2011, our shipment volumes were relatively unchanged. This was the result of differences in timing of significant programs, timing of implementing strategic pricing initiatives in key markets and a more competitive on-premise draft channel. In addition, the general timing of shipments contributed to our relatively flat results for the second quarter of 2012 compared to the second quarter of 2011. The increase in volume in the six-month period ended June 30, 2012 compared to the same period of 2011 was primarily driven by our increased sales and marketing efforts and new brand and package introductions.

Shipments by Brand

The following table sets forth a comparison of shipments by brand (in barrels):

Three Months Ended June 30,	2012 Shipments	2011 Shipments	Increase (Decrease)	% Change	Change in Depletions
Widmer Brothers	67,200	74,200	(7,000)	(9.4)%	(8)%
Kona	59,400	53,500	5,900	11.0%	19%
Redhook	49,400	49,400	-	0.0%	2%
Total ⁽¹⁾	176,000	177,100	(1,100)	(0.6)%	3%

Six Months Ended June 30,	2012 Shipments	2011 Shipments	Increase (Decrease)	% Change	Change in Depletions
Widmer Brothers	127,700	136,600	(8,900)	(6.5)%	(7)%
Kona	107,800	90,600	17,200	19.0%	24%
Redhook	93,800	89,500	4,300	4.8%	4%
Total ⁽¹⁾	329,300	316,700	12,600	4.0%	5%

(1) Total shipments by brand include international shipments and exclude shipments produced under our contract brewing arrangements.

The decreases in our Widmer Brothers brand shipments in the three and six-month periods ended June 30, 2012 compared to the same periods of 2011 were primarily due to pressure on our Hefeweizen beer which is experiencing competition from large, multi-national wheat beer competitors. Partially offsetting these decreases has been the success of our focus on the core and other Widmer Brothers brands, which is fueling broader awareness of the overall Widmer Brothers brand.

The increases in our Kona brand shipments in the three and six-month periods ended June 30, 2012 compared to the same periods of 2011 were due to the success of our Kona variety packs and the increased velocity of our Kona flagship, Longboard Lager, in existing markets. We continue to successfully introduce our Kona beers to new markets, which has been contributing to the brand's shipment growth. The introduction of our Kona beer in cans in March 2012 also contributed to the increase.

The increase in our Redhook brand shipments in the six-month period ended June 30, 2012 compared to the same period of 2011 was the result of our investments in new packaging, brand introductions and marketing initiatives. For the three-month period ended June 30, 2012 compared to the same period of 2011, our Redhook shipments were flat, primarily as a result of higher pricing in key markets.

Shipments by Package

The following table sets forth a comparison of our shipments by package, excluding private label shipments produced under our contract brewing arrangements (in barrels):

Three Months Ended June 30,	2012		2011	
	Shipments	% of Total	Shipments	% of Total
Draft	55,800	31.7%	59,700	33.7%
Bottle	120,200	68.3%	117,400	66.3%
Total	176,000	100.0%	177,100	100.0%

Six Months Ended June 30,	2012		2011	
	Shipments	% of Total	Shipments	% of Total
Draft	109,400	33.2%	114,000	36.0%
Bottle	219,900	66.8%	202,700	64.0%
Total	329,300	100.0%	316,700	100.0%

The shift in package mix from draft to bottle in the three and six-month periods ended June 30, 2012 compared to the same periods of 2011 was primarily the result of the increase in volumes on our Kona bottle beer and lower volumes on our Hefeweizen draft beer. There is also increased general competition across the industry for on-premise draft sales as the large, multi-national brewers enter the craft beer segment.

Cost of Sales

Cost of sales includes purchased raw materials, direct labor, overhead and shipping costs.

Information regarding cost of sales was as follows (dollars in thousands):

	Three Months Ended June 30,		Dollar Change	% Change
	2012	2011		
Beer Related	\$ 25,927	\$ 23,557	\$ 2,370	10.1%
Pubs	4,999	4,481	518	11.6%
Total	\$ 30,926	\$ 28,038	\$ 2,888	10.3%

	Six Months Ended June 30,		Dollar Change	% Change
	2012	2011		
Beer Related	\$ 48,126	\$ 42,377	\$ 5,749	13.6%
Pubs	9,592	8,730	862	9.9%
Total	\$ 57,718	\$ 51,107	\$ 6,611	12.9%

The increases in Beer Related cost of sales in the three and six-month periods ended June 30, 2012 compared to the same periods of 2011 were due to the increase in shipments in the six-month period discussed above, as well as the mix shift from draft to bottle as the per barrel equivalent cost of bottle is more than draft, in both the three and six-month periods. In addition, increased distribution costs, including offsite storage and fuel, and higher grain prices, primarily barley, contributed to the increases in both the three and six-month periods.

The increases in Pubs cost of sales in the three and six-month periods ended June 30, 2012 compared to the same periods of 2011 were primarily due to the increase in guest counts noted above, as well as increased labor, food and beverage costs in certain markets.

Gross Profit

Information regarding gross profit was as follows (dollars in thousands):

	Three Months Ended June 30,		Dollar Change	% Change
	2012	2011		
Beer Related	\$ 12,444	\$ 12,453	\$ (9)	(0.1)%
Pubs	894	1,005	(111)	(11.0)%
Total	\$ 13,338	\$ 13,458	\$ (120)	(0.9)%

	Six Months Ended June 30,		Dollar Change	% Change
	2012	2011		
Beer Related	\$ 23,358	\$ 20,944	\$ 2,414	11.5%
Pubs	1,687	1,742	(55)	(3.2)%
Total	\$ 25,045	\$ 22,686	\$ 2,359	10.4%

Gross profit as a percentage of net sales, or gross margin, was as follows:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2012	2011	2012	2011
Beer Related	32.4%	34.6%	32.7%	33.1%
Pubs	15.2%	18.3%	15.0%	16.6%
Total	30.1%	32.4%	30.3%	30.7%

Beer related gross profit in the three-month period ended June 30, 2012 compared to the same period of 2011 was relatively flat due to the decrease in shipment volume discussed above and lower gross margin rate, offset by an increase in pricing, a shift in mix to our higher-end craft beers and a decrease in margin fee paid to A-B. The decline in gross margin rate was the result of higher distribution and grain costs, and lower fixed cost absorption as a result of producing fewer barrels of beer. The increase in gross profit in the six-month period ended June 30, 2012 compared to the same period of 2011 was due to an increase in shipment volume discussed above, partially offset by a decline in gross margin rate. The decline in the gross margin rate was primarily due to higher distribution and grain costs, partially offset by improved brewery performance, increased capacity utilization and a shift in mix to our higher-end beers. The decreases in Pubs gross profit in the three and six-month periods ended June 30, 2012 compared to the same periods of 2011 were primarily due to increases in labor, food and beverage costs, partially offset by increases in pricing.

Total approximate capacity utilization is calculated by dividing total shipments by the approximate working capacity and was as follows:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2012	2011	2012	2011
Capacity utilization	84.7%	84.1%	80.1%	74.6%

Each period's total capacity is calculated using the product mix actually experienced in the specific period, which causes variances in total capacity from period to period, exclusive of changes to brewing equipment. Working capacity is the theoretical maximum output of all of our breweries and is based on running each of our facilities 24 hours-per-day, seven days-per-week with full batches for each beer brewed. Working capacity does not take into account demand fluctuations due to seasonality, the perishability of beer, or product mix evolving in favor of higher-end, lower volume brands. Considering these constraints, capacity utilization is unlikely to exceed approximately 85% of working capacity in a given period.

Our increased capacity utilization in the six-month period ended June 30, 2012 compared to the same period of 2011 was the result of increased production of our core beers discussed above and increased production of beers under contract brewing arrangements. During the second quarter of 2012, we added additional fermentation vessels to our breweries which we expect will increase the combined capacity of our production breweries from approximately 900,000 barrels per year to approximately 1,090,000 barrels per year when put into service by the end of 2012.

Selling, General and Administrative Expenses

Selling, general and administrative expenses ("SG&A") include compensation and related expenses for our sales and marketing activities, management, legal and other professional and administrative support functions.

Information regarding SG&A was as follows (dollars in thousands):

	Three Months Ended June 30,		Dollar Change	% Change
	2012	2011		
As a % of net sales	\$ 12,222 27.6%	\$ 10,670 25.7%	\$ 1,552	14.5%
	Six Months Ended June 30,		Dollar Change	% Change
	2012	2011		
As a % of net sales	\$ 22,595 27.3%	\$ 19,959 27.0%	\$ 2,636	13.2%

The increases in SG&A for the three and six-month periods ended June 30, 2012 compared to the same periods of 2011 were primarily due to increases in labor costs with the expansion of our national footprint and the absence in the second quarter of 2012 of a reimbursement of legal fees received in the second quarter of 2011 related to the sale of FSB. These increases were partially offset by lower packaging design and development costs.

Income from Equity Method Investment

Income from equity method investment included our share of Fulton Street Brewery, LLC's ("FSB") net income through the date of sale in May 2011.

Gain on Sale of Fulton Street Brewery, LLC ("FSB")

Our pre-tax gain on the sale of FSB totaled \$10.4 million, which resulted from proceeds of \$16.3 million less our investment of \$5.9 million.

Interest Expense

Information regarding interest expense was as follows (dollars in thousands):

	<u>Three Months Ended June 30,</u>		<u>Dollar</u>	<u>% Change</u>
	<u>2012</u>	<u>2011</u>		
Interest expense	\$ 165	\$ 260	\$ (95)	(36.5)%
	<u>Six Months Ended June 30,</u>		<u>Dollar</u>	<u>% Change</u>
	<u>2012</u>	<u>2011</u>	<u>Change</u>	
Interest expense	\$ 331	\$ 542	\$ (211)	(38.9)%
	<u>Three Months Ended June 30,</u>		<u>Six Months Ended June 30,</u>	
	<u>2012</u>	<u>2011</u>	<u>2012</u>	<u>2011</u>
Average debt outstanding	\$ 13,524	\$ 23,709	\$ 13,612	\$ 25,458
Average interest rate	2.02%	2.69%	2.02%	2.71%

The decreases in interest expense in the three and six-month periods ended June 30, 2012 compared to the same periods of 2011 were due to lower average outstanding borrowings and lower average interest rates. The average interest rate shown in the above table represents cash interest, exclusive of our interest rate swap. The decreases in average outstanding borrowings were primarily the result of using a portion of the proceeds from the sale of FSB in May 2011 to repay the \$8.8 million outstanding on our line of credit and \$4.2 million outstanding related to capital leases.

Income Tax Provision

Our effective income tax rate was 40.5% for the first six months of 2012 and 38.5% in the first six months of 2011. The effective income tax rates reflect the impact of non-deductible expenses, primarily meals and entertainment expenses, state and local taxes, and tax credits.

Liquidity and Capital Resources

We have required capital primarily for the construction and development of our production breweries, to support our expansion and growth plans and to fund our working capital needs. Historically, we have financed our capital requirements through cash flow from operations, bank borrowings and the sale of common and preferred stock. We anticipate meeting our obligations for the twelve months beginning July 1, 2012 primarily from cash flows generated from operations. In addition, we may borrow under our line of credit facility as the need arises. Capital resources available to us at June 30, 2012 included \$5.4 million of cash and \$22.0 million available under our line of credit facility.

We had \$5.4 million and \$795,000 of cash at June 30, 2012 and December 31, 2011, respectively. At June 30, 2012, we had working capital of \$3.4 million compared to working capital of \$2.3 million at December 31, 2011. Our debt as a percentage of total capitalization (total debt and common shareholders' equity) was 11.2% and 11.7% at June 30, 2012 and December 31, 2011, respectively.

A summary of our cash flow information was as follows (dollars in thousands):

	Six Months Ended June 30,	
	2012	2011
Cash flows provided by operating activities	\$ 9,056	\$ 3,623
Cash flows provided by (used in) investing activities	(4,123)	11,430
Cash flows used in financing activities	(293)	(8,743)
Increase in cash	\$ 4,640	\$ 6,310

Cash provided by operating activities of \$9.1 million in the first six months of 2012 resulted from our net income of \$1.3 million, net non-cash expense of \$4.5 million and changes in our operating assets and liabilities as discussed in more detail below.

Accounts receivable, net, decreased \$2.0 million to \$11.3 million at June 30, 2012 compared to \$13.3 million at December 31, 2011. This decrease was primarily due to a \$1.7 million decrease in our receivable from A-B, which totaled \$6.6 million at June 30, 2012. Historically, we have not had collection problems related to our accounts receivable.

Inventories increased \$1.9 million to \$11.3 million at June 30, 2012 compared to \$9.4 million at December 31, 2011, primarily to support an increase in shipment volume.

Accounts payable increased \$3.2 million to \$14.2 million at June 30, 2012 compared to \$11.0 million at December 31, 2011, primarily due to increased inventory purchases to support our increased level of sales, partially offset by a \$93,000 decrease in the portion of our payable to A-B that is included in Accounts payable, which totaled \$1.3 million at June 30, 2012.

As of June 30, 2012, we had the following net operating loss carryforwards (“NOLs”) available to offset payment of future income taxes:

- federal NOLs of \$1.2 million, or \$423,000 tax-effected; and
- state NOLs of \$94,000 tax-effected.

We anticipate that we will utilize these remaining NOLs in the near future and, accordingly, once utilized, we will be required to satisfy our income tax obligations with cash.

Capital expenditures of \$4.6 million in the first six months of 2012 were primarily for capacity, efficiency and cooperation purposes. For all of 2012, we anticipate capital expenditures of approximately \$8.5 million to \$9.5 million primarily for investments in capacity and efficiency.

We have a loan agreement (as amended, the “Loan Agreement”) with BofA, which is presently comprised of a \$22.0 million revolving line of credit (“Line of Credit”), including provisions for cash borrowings and up to \$2.5 million notional amount of letters of credit, and a \$12.0 million term loan (“Term Loan”). We may draw upon the Line of Credit for working capital and general corporate purposes. At June 30, 2012, we had no borrowings outstanding under the Line of Credit and we were in compliance with the financial covenants associated with the Loan Agreement.

Critical Accounting Policies and Estimates

Our financial statements are based upon the selection and application of significant accounting policies that require management to make significant estimates and assumptions. Judgments and uncertainties affecting the application of these policies may result in materially different amounts being reported under different conditions or using different assumptions. Our estimates are based upon historical experience, market trends and financial forecasts and projections, and upon various other assumptions that management believes to be reasonable under the circumstances at various points in time. Actual results may differ, potentially significantly, from these estimates.

Our critical accounting policies, as described in our 2011 Annual Report, relate to goodwill, other intangible assets, long-lived assets, refundable deposits on kegs, revenue recognition and income taxes. There have been no changes to our critical accounting policies since December 31, 2011.

Seasonality

Our sales generally reflect a degree of seasonality, with the first and fourth quarters historically exhibiting low sales levels relative to the second and third quarters. Accordingly, our results for any particular quarter are not likely to be indicative of the results to be achieved for the full year.

Off-Balance Sheet Arrangements

We do not have any off-balance sheet arrangements that have, or are reasonably likely to have, a material current or future effect on our financial condition, changes in financial condition, revenue or expenses, results of operations, liquidity, capital expenditures or capital resources.

Recent Accounting Pronouncements

See Note 2 of Notes to Consolidated Financial Statements included in Part I, Item 1 of this Form 10-Q.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no material changes in our reported market risks and risk management policies since the filing of our 2011 Annual Report on Form 10-K, which was filed with the SEC on March 14, 2012.

Item 4. Controls and Procedures

Disclosure Controls and Procedures

Our management, including our Chief Executive Officer and our Chief Financial Officer, carried out an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e) or 15d-15(e)) under the Securities Exchange Act of 1934 ("Exchange Act") as of the end of the period covered by this Report. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of the end of the period covered by this report, disclosure controls and procedures were effective to ensure that information required to be disclosed in the reports filed or submitted by us under the Exchange Act is recorded, processed, summarized and reported within the time periods specified by the SEC's rules and forms and that such information is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosures. While reasonable assurance is a high level of assurance, it does not mean absolute assurance. Disclosure controls and internal control over financial reporting cannot prevent or detect all errors, misstatements or fraud. In addition, the design of a control system must recognize that there are resource constraints, and the benefits associated with controls must be proportionate to their costs.

Changes in Internal Control Over Financial Reporting

During the second quarter of 2012, no changes in our internal control over financial reporting were identified in connection with the evaluation required by Exchange Act Rule 13a-15 or 15d-15 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II - OTHER INFORMATION

Item 1A. Risk Factors

There have been no changes in our reported risk factors and no new risk factors have been identified since the filing of our 2011 Annual Report on Form 10-K, which was filed with the SEC on March 14, 2012.

Item 6. Exhibits

The following exhibits are filed herewith and this list is intended to constitute the exhibit index:

10.1	Amendment to A-B Master Distributor Agreement dated May 11, 2012
31.1	Certification of Chief Executive Officer of Craft Brew Alliance, Inc. pursuant to Exchange Act Rule 13a-14(a)
31.2	Certification of Chief Financial Officer of Craft Brew Alliance, Inc. pursuant to Exchange Act Rule 13a-14(a)
32.1	Certification pursuant to Exchange Act Rule 13a-14(b) and 18 U.S.C. Section 1350
99.1	Press Release dated August 9, 2012
101.INS*	XBRL Instance Document
101.SCH*	XBRL Taxonomy Extension Schema Document
101.CAL*	XBRL Taxonomy Extension Calculation Linkbase Document
101.LAB*	XBRL Taxonomy Extension Label Linkbase Document
101.PRE*	XBRL Taxonomy Extension Presentation Linkbase Document

* Pursuant to Rule 406T of Regulation S-T, these interactive data files are deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, or Section 18 of the Securities Exchange Act of 1934, as amended, and otherwise are not subject to liability under those sections.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CRAFT BREW ALLIANCE, INC.

August 9, 2012

BY: /s/ Joseph K. O'Brien

Joseph K. O'Brien
Controller and Chief Accounting Officer

May 11, 2012

Terry Michaelson
President and Chief Executive Officer
Craft Brew Alliance, Inc.
929 North Russell Street
Portland, Oregon 97227

Re: Amended and Restated Master Distributor Agreement between Craft Brew Alliance, Inc. and Anheuser-Busch, LLC dated as of May 1, 2011 ("Agreement")

Dear Terry:

The parties have agreed that the definition of "Territory" contained in the Agreement be modified to mean the following: the United States of America, the District of Columbia and all states, territories and possessions of the United States of America, including all military, diplomatic and governmental installations located in any of the foregoing.

All other provisions of the Agreement shall remain in full force and effect.

Please indicate your agreement to the foregoing by executing this letter in the location indicated below and returning it to me.

Very truly yours,

/s/ Don Johnson

E. Donald Johnson, Jr.
Vice President, Business and Wholesaler Development

/s/ Jody K. Valentine

Jody K. Valentine
Director, Business Development

Craft Brew Alliance, Inc. agrees to the foregoing amendment to the Agreement.

/s/ Terry E. Michaelson

Terry Michaelson
President and Chief Executive Officer

CERTIFICATION

I, Terry E. Michaelson, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Craft Brew Alliance, Inc. (the "Registrant");
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and we have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
5. The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

Date: August 9, 2012

By: /s/ Terry E. Michaelson
Terry E. Michaelson
Chief Executive Officer

CERTIFICATION

I, Mark D. Moreland, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Craft Brew Alliance, Inc. (the "Registrant");
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and we have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
5. The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

Date: August 9, 2012

By: /s/ Mark D. Moreland
Mark D. Moreland
Chief Financial Officer and Treasurer

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES–OXLEY ACT OF 2002**

In connection with the Quarterly Report of Craft Brew Alliance, Inc. (the “Registrant”) on Form 10-Q for the quarter ended June 30, 2012, as filed with the Securities and Exchange Commission on August 9, 2012 (the “Report”), Terry E. Michaelson, the Chief Executive Officer of the Registrant, and Mark D. Moreland, the Chief Financial Officer and Treasurer of the Registrant, each hereby certifies, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that, to his knowledge:

1. The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Registrant.

Date: August 9, 2012

BY: /s/ Terry E. Michaelson
Terry E. Michaelson
Chief Executive Officer
(Principal Executive Officer)

By: /s/ Mark D. Moreland
Mark D. Moreland
Chief Financial Officer and Treasurer
(Principal Financial Officer)



FOR IMMEDIATE RELEASE

**CRAFT BREW ALLIANCE
REPORTS SECOND QUARTER 2012 RESULTS**

**Net sales increase 12% year-to-date;
Increase in cash flow from operations of 150% year-to-date**

Portland, Ore. (August 9, 2012) – Craft Brew Alliance, Inc. (“CBA”) (Nasdaq: BREW), an independent craft brewing company, reported net sales of \$82.8 million and net income of \$1.3 million for the six months ended June 30, 2012, as compared with net sales of \$73.8 million and net income of \$8.2 million a year ago, which included an after-tax gain of \$6.5 million from the sale of our minority interest in Fulton Street Brewery, LLC (“FSB”). Earnings per share on a fully diluted basis for the year-to-date period were \$0.07 as compared with \$0.43 for the same period last year, which included \$0.34 earnings per share from the FSB sale.

Significant year-to-date highlights include:

- Net sales increased \$9.0 million, or 12%, to \$82.8 million versus last year
- Total beer shipments increased 6%, while depletions grew 5% for the period
- Gross profit percentage of 30.3% exceeds prior full year guidance
- Cash provided by operations increased to \$9.1 million for the period compared to \$3.6 million last year
- Capital expenditures were \$4.6 million as we continue to make strategic investments in systems and infrastructure
- Revised full year guidance calls for depletion growth of 8% to 10% and revenue growth of 13% to 15% with no change to previously issued guidance of \$0.20 to \$0.25 fully diluted earnings per share (“EPS”)

“While we would have preferred second quarter depletion growth above 3%, the result was in keeping with our expectations of quarterly volatility as we grow on a geographic and brand basis. We remain confident that our core strategy provides a compelling platform for long term-growth,” said Terry Michaelson, CBA’s CEO. “We have a model that is unique to the craft beer segment and provides unparalleled benefits that include four distinct authentic craft-beer brands, bi-coastal brewing capabilities, an established national sales and marketing footprint with seamless distribution, and pubs to interact intimately with customers. As we continue to grow our brands on a national basis, we expect to experience volatility in our results from quarter-to-quarter. Our year-to-date results demonstrate the ongoing success of our strategy while the standalone quarter, when compared with the second quarter of 2011, demonstrates the volatility. We are confident that we will deliver long-term profit growth for our shareholders by continuing to invest in the underlying strengths of our brands.”

Financial Outlook

Based on year-to-date and anticipated future performance levels, we are updating components of our 2012 guidance as follows. Full year EPS guidance remains unchanged.

- Depletion growth estimate of 8% to 10%, reflecting both continued strength of our brands and continued growth of the craft category. We had previously guided from high single to low double digit growth.
- Sales growth of approximately 13% to 15%. Previous guidance was 10% to 12%.
- Gross margin rate of flat to a 50 basis point improvement versus last year, reflecting brewery productivity and positive product mix, partially offset by pressure from grain prices and distribution costs. Previous guidance was negative 100 basis points.
- Selling, general and administrative (“SG&A”) expense ranging from \$43 million to \$45 million, reflecting continued investment in sales and marketing initiatives. Previous guidance was \$42 million to \$44 million.
- Diluted EPS in the range of \$0.20 to \$0.25.
- Capital expenditures of approximately \$8.5 million to \$9.5 million, continuing our investments in capacity and efficiency improvements, and quality initiatives.

Operating Results

Net sales for the six months ended June 30, 2012 were \$82.8 million, an increase of \$9.0 million, or 12%, from net sales of \$73.8 million for the same period of 2011. A combination of factors drove the increase, including increased shipments, a decrease in master distributor fees, price increases for our beers sold to wholesalers and an increase in revenues earned from our pubs.

Net sales for the quarter ended June 30, 2012 were \$44.3 million, an increase of \$2.8 million, or 7%, from net sales of \$41.5 million for the same quarter last year, primarily as a result of a decrease in master distributor fees, price increases for our beers sold to wholesalers and an increase in revenues earned from our pubs. Net income for the quarter ended June 30, 2012 was \$0.6 million, or \$0.03 per diluted share. This was a decrease of \$7.6 million from our net income of \$8.2 million, or \$0.43 per diluted share, for the same quarter in 2011, primarily as a result of our \$6.5 million net-of-tax gain, or \$0.34 per diluted share, on the sale of FSB.

Total shipments for the six-month period ended June 30, 2012 grew 6% to 360,400 barrels, an increase of 21,400 barrels, from 339,000 barrels for the same period of 2011, primarily reflecting the increase in shipments to wholesalers and growth in our contract brewing business. Total shipments for the quarter were basically flat from last year primarily as a result of significant programing timing variances, opportunities to align pricing in certain markets, and increasing competition for on-premise sales.

Cost of sales as a percentage of net sales declined 48 basis points for the six months ended June 30, 2012, reflecting increased distribution and grain costs in the first six months of 2012 as compared with the same period of 2011. These unfavorable factors were partially offset by decreased distributor fees and increased selling prices for our beers. Overall, gross margin rate is trending ahead of our full year guidance of negative 100 basis points versus last year.

SG&A expense of \$22.6 million for the six-month period ended June 30, 2012 increased \$2.6 million, or 13%, from \$20.0 million for the same period of 2011. This increase reflects our investment in selling and marketing initiatives, higher benefits costs and the absence in 2012 of a reimbursement for legal fees received in 2011.

“Our year-to-date 6% shipment growth and 12% revenue growth, in contrast to the quarterly results, demonstrates that while the business remains healthy, it will also exhibit some quarterly volatility as we grow,” said Mark Moreland, CB_A’s CFO. “Underscoring our confidence in the business’ performance, we are reaffirming our full year EPS guidance of \$0.20 to \$0.25 and increasing revenue guidance to a growth rate of 13% to 15%. We continue to invest in our brands and sales capabilities and expect those investments to generate sustained long-term revenue and profit growth.”

Cash Flow and Liquidity

Our cash and cash equivalent balance was \$5.4 million, an increase of \$4.6 million for the year-to-date. Cash provided by operating activities was \$9.1 million for the six months ended June 30, 2012 compared with \$3.6 million for the same period of 2011. The \$5.5 million increase was primarily due to improved working capital. Capital expenditures for the six-month periods ended June 30, 2012 and 2011 were \$4.6 million and \$3.7 million, respectively. Capital expenditures in both periods included projects designed to increase our capacity and improve efficiency.

Forward-Looking Statements

Statements made in this press release that state the Company's or management's intentions, hopes, beliefs, expectations or predictions of the future, including depletions and sales growth, the level or effect of SG&A expense, the amount of capital spending, and the benefits or improvements to be realized from capital projects, are forward-looking statements. It is important to note that the Company's actual results could differ materially from those projected in such forward-looking statements. Additional information concerning factors that could cause actual results to differ materially from those in the forward-looking statements is contained from time to time in the Company's SEC filings, including, but not limited to, the Company's report on Form 10-K for the year ended December 31, 2011. Copies of these documents may be found on the Company's website, www.craftbrew.com, or obtained by contacting the Company or the SEC.

About Craft Brew Alliance

CB_A is an independent, publicly traded craft brewing company that was formed with the merger of leading Pacific Northwest craft brewers – Widmer Brothers Brewing and Redhook Ale Brewery – in 2008. With an eye toward preserving and growing one-of-a-kind craft beers and brands, CB_A was joined by Kona Brewing Company in 2010. Craft Brew Alliance launched Omission beer in 2012.

When Kurt & Rob Widmer founded Widmer Brothers Brewing in 1984, they didn't confine their brewing exploration to strict style guidelines. To this day, Widmer Brothers continues to create craft beers with a unique and unconventional twist on traditional styles that are award winning and please a wide range of craft beer lovers. Redhook began in a Seattle transmission shop in 1981 and those colorful roots are reflected in the brand's personality to this day. The eminently drinkable beers consistently win awards and please crowds across the United States. Kona Brewing was founded in 1994 by the father and son team of Cameron Healy and Spoon Khalsa, who dreamed of crafting fresh, local-island brews with spirit, passion and quality. As the largest craft brewery in Hawaii, Kona personifies the laid-back, passionate lifestyle and environmental respect of the Hawaiian people and culture. Omission beer is the first craft beer brand in the United States focused exclusively on brewing great tasting craft beers with traditional beer ingredients, including malted barley, that are specially crafted to remove gluten.

For more information, visit: www.craftbrew.com.

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Craft Brew Alliance, Inc.
Condensed Consolidated Statements of Income
(In thousands, except per share amounts and shipments)
(Unaudited)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2012	2011	2012	2011
Sales	\$ 47,558	\$ 44,849	\$ 89,170	\$ 79,809
Less excise taxes	3,294	3,353	6,407	6,016
Net sales	44,264	41,496	82,763	73,793
Cost of sales	30,926	28,038	57,718	51,107
Gross profit	13,338	13,458	25,045	22,686
as percentage of net sales	30.1%	32.4%	30.3%	30.7%
Selling, general and administrative expenses	12,222	10,670	22,595	19,959
Operating income	1,116	2,788	2,450	2,727
Interest expense	(165)	(260)	(331)	(542)
Gain on sale of equity interest in Fulton Street Brewery, LLC	—	10,398	—	10,398
Income from equity investments, interest and other, net	(11)	342	(6)	711
Income before income taxes	940	13,268	2,113	13,294
Income tax provision	381	5,108	856	5,118
Net income	<u>\$ 559</u>	<u>\$ 8,160</u>	<u>\$ 1,257</u>	<u>\$ 8,176</u>
Earnings per share:				
Basic and diluted earnings per share	<u>\$ 0.03</u>	<u>\$ 0.43</u>	<u>\$ 0.07</u>	<u>\$ 0.43</u>
Weighted average shares outstanding:				
Basic	18,857	18,829	18,851	18,824
Diluted	18,931	18,945	18,921	18,936
Total shipments (in barrels):				
Core Brands	176,000	177,100	329,300	316,700
Contract Brewing	14,500	14,000	31,100	22,300
Total shipments	<u>190,500</u>	<u>191,100</u>	<u>360,400</u>	<u>339,000</u>
Depletion growth rate (over the same period from the prior year)	<u>3%</u>	<u>6%</u>	<u>5%</u>	<u>7%</u>

Craft Brew Alliance, Inc.
Condensed Consolidated Balance Sheets
(In thousands)
(Unaudited)

	June 30,	
	2012	2011
Current assets:		
Cash	\$ 5,435	\$ 6,474
Accounts receivable, net	11,294	13,078
Inventories	11,285	9,855
Deferred income tax asset, net	1,266	596
Other current assets and income tax receivables	3,236	3,305
Total current assets	<u>32,516</u>	<u>33,308</u>
Property, equipment and leasehold improvements, net	102,218	98,540
Goodwill	12,917	12,917
Intangible and other non-current assets, net	17,700	18,233
Total assets	<u>\$165,351</u>	<u>\$162,998</u>
Current liabilities:		
Accounts payable	\$ 14,214	\$ 14,762
Accrued salaries, wages and payroll taxes	4,879	4,080
Refundable deposits	8,415	6,486
Other accrued expenses	990	1,479
Current portion of long-term debt and capital lease obligations	616	2,116
Total current liabilities	<u>29,114</u>	<u>28,923</u>
Long-term debt and capital lease obligations, net	12,820	16,213
Other long-term liabilities	17,254	15,180
Total common shareholders' equity	<u>106,163</u>	<u>102,682</u>
Total liabilities and common shareholders' equity	<u>\$165,351</u>	<u>\$162,998</u>

Craft Brew Alliance, Inc.
Condensed Consolidated Statements of Cash Flows
(In thousands)
(Unaudited)

	Six Months Ended	
	June 30,	
	<u>2012</u>	<u>2011</u>
Cash Flows From Operating Activities:		
Net income	\$ 1,257	\$ 8,176
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	3,761	3,651
Income from equity investments	—	(691)
Gain on sale of equity interest in Fulton Street Brewery, LLC	—	(10,398)
Deferred income taxes	701	4,166
Other, including stock-based compensation	76	200
Changes in operating assets and liabilities:		
Accounts receivable	1,614	(1,727)
Inventories	(1,454)	(1,332)
Other current assets	(420)	(72)
Accounts payable and other accrued expenses	2,753	1,017
Accrued salaries, wages and payroll taxes	355	27
Refundable deposits	413	606
Net cash provided by operating activities	<u>9,056</u>	<u>3,623</u>
Cash Flows from Investing Activities:		
Expenditures for property, equipment and leasehold improvements	(4,578)	(3,694)
Proceeds from sale of property, equipment and leasehold improvements and other	37	49
Proceeds from the sale of equity interest in Fulton Street Brewery, LLC	418	15,075
Net cash provided by (used in) investing activities	<u>(4,123)</u>	<u>11,430</u>
Cash Flows from Financing Activities:		
Principal payments on debt and capital lease obligations	(296)	(1,256)
Net borrowings under revolving line of credit	—	(7,500)
Issuance of common stock	3	13
Net cash used in financing activities	<u>(293)</u>	<u>(8,743)</u>
Increase in cash	4,640	6,310
Cash, beginning of period	<u>795</u>	<u>164</u>
Cash, end of period	<u>\$ 5,435</u>	<u>\$ 6,474</u>

Supplemental Disclosures Regarding Non-GAAP Financial Information

**Craft Brew Alliance, Inc.
Reconciliation of Adjusted EBITDA to Net Income
(In thousands)
(Unaudited)**

	Three Months Ended June 30,		Six Months Ended June 30,	
	2012	2011	2012	2011
Net income	\$ 559	\$ 8,160	\$ 1,257	\$ 8,176
Interest expense	165	260	331	542
Income tax provision	381	5,108	856	5,118
Depreciation expense	1,852	1,742	3,633	3,471
Amortization expense	64	90	128	180
Gain on sale of equity interest in Fulton Street Brewery, LLC	-	(10,398)	-	(10,398)
Stock-based compensation	177	210	311	249
Adjusted EBITDA	<u>\$ 3,198</u>	<u>\$ 5,172</u>	<u>\$ 6,516</u>	<u>\$ 7,338</u>

The Company has presented Adjusted Earnings before Interest, Taxes, Depreciation and Amortization (“Adjusted EBITDA”) in these tables to provide investors with additional information to evaluate our operating performance on an ongoing basis using criteria that are used by the Company’s management. The Company defines Adjusted EBITDA as net earnings before interest, income taxes, depreciation and amortization, stock compensation and other non-cash charges, including net gain or loss on disposal of property, plant and equipment. The Company uses Adjusted EBITDA, among other measures, to evaluate operating performance, to plan and forecast future periods’ operating performance, and as an incentive compensation target for certain management personnel.

As Adjusted EBITDA is not a measure of operating performance or liquidity calculated in accordance with generally accepted accounting principles in the United States of America (“GAAP”), this measure should not be considered in isolation of, or as a substitute for, net income, as an indicator of operating performance, or net cash provided by operating activities as an indicator of liquidity. The use of Adjusted EBITDA instead of net income has limitations as an analytical tool, including the inability to determine profitability; the exclusion of interest expense and associated cash requirements, given the level of the Company’s indebtedness; and the exclusion of depreciation and amortization which represent significant and unavoidable operating costs, given the capital expenditures needed to maintain the Company’s operations. We compensate for these limitations by relying on GAAP results. Our computation of Adjusted EBITDA may differ from similarly titled measures used by other companies. As Adjusted EBITDA excludes certain financial information compared with net income and net cash provided by operating activities, the most directly comparable GAAP financial measures, users of this financial information should consider the types of events and transactions which are excluded. The table above shows a reconciliation of Adjusted EBITDA to net income.